

The background of the slide features a large, faint, circular seal of Gloucester County, Virginia. The seal contains the text "GLOUCESTER COUNTY VIRGINIA" around the top and "1651 ESTAB." around the bottom. In the center of the seal is a crest with a plow and a sheaf of wheat, flanked by two stars.

# **Capital Improvement Plan Recommendation FY 2019 - 2023**

**Presentation to the Gloucester County  
Board of Supervisors  
January 16, 2018**

**J. Brent Fedors, County Administrator**

# Topics of Discussion

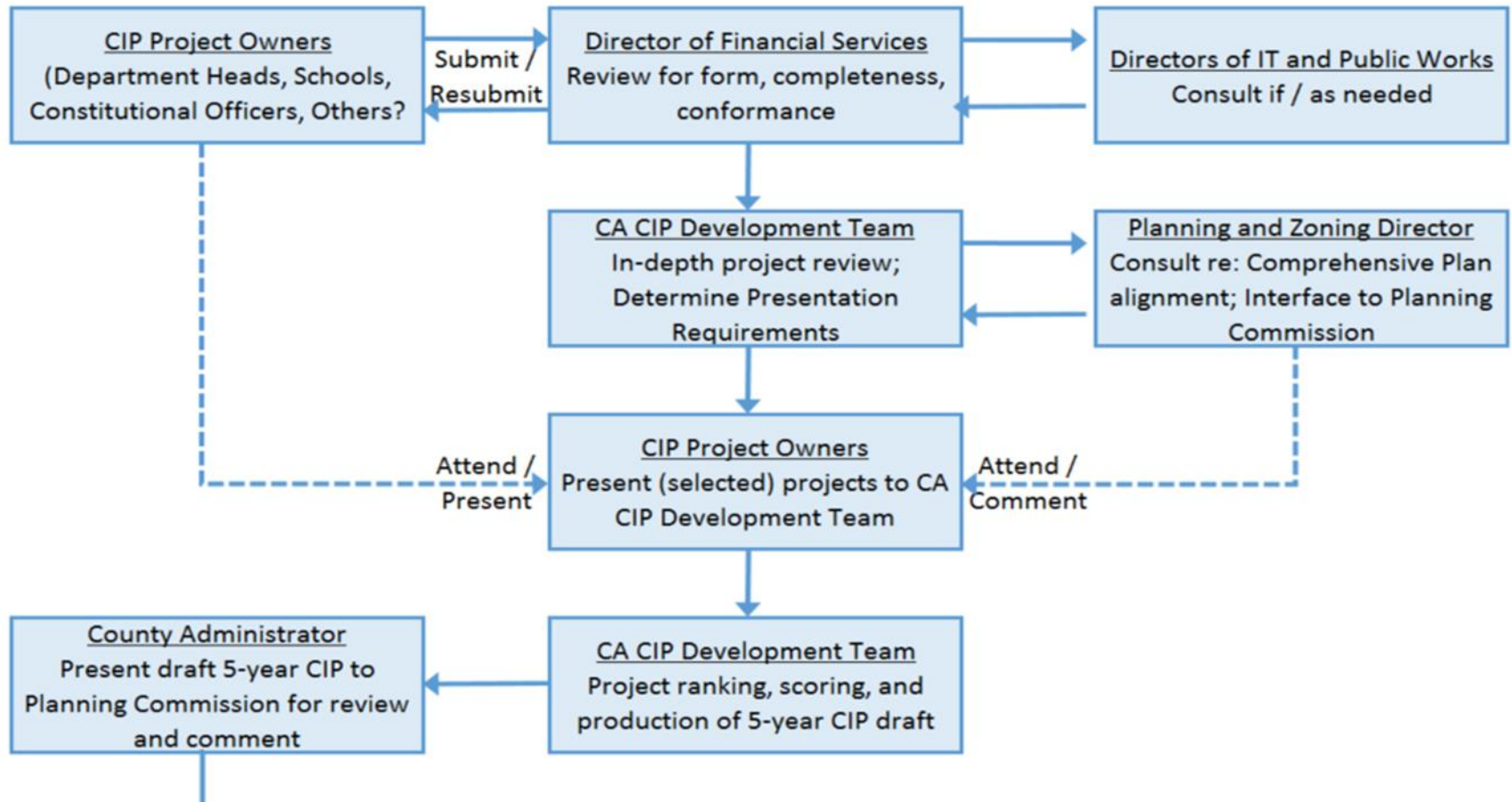
- Objectives
- Approach
- Project Scoring and Ranking
- Funding Options
- 5-Year PayGo / General Fund (Cash) CIP Recommendation
- 5-Year Bond / Financed CIP Recommendation
- FY 2019-23 CIP Summary Recommendation
- 5-Year Utilities PayGo / Enterprise Fund (Cash) CIP Recommendation
- FY 2019-23 CIP Timeline



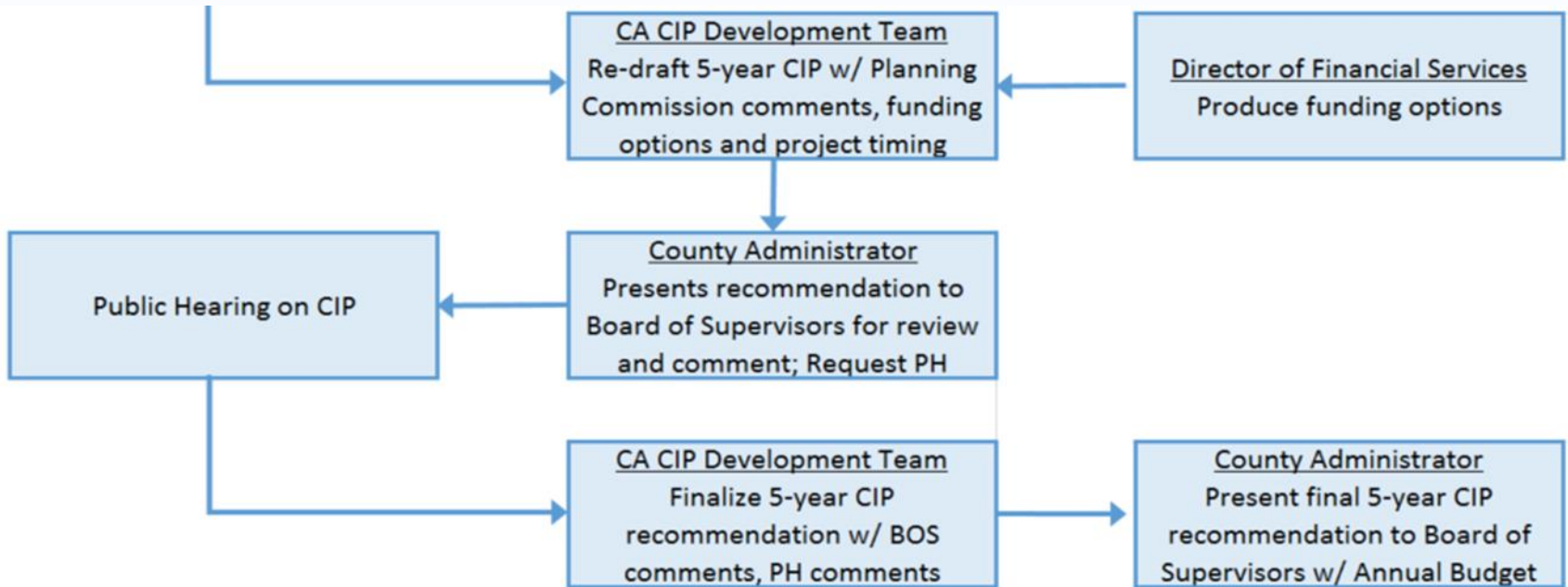
# CIP Objectives

- ✓ Identify needs for capital improvement
- ✓ Document needs
- ✓ Assess alignment with BOS Strategy / Comp Plan
- ✓ Prioritize needs
- ✓ Evaluate funding options
- Balance needs with available funding
  - Adopt a plan of action
  - Appropriate funding
  - Execute projects that meet the stated needs

# FY 2019 Process / Approach



# FY 2019 Process / Approach



# Project Scoring / Prioritization

| BOS Weighting | Criteria/Scoring                              | 9   | 6   | 3  | 0  |
|---------------|---|---|---|--|--|
| 2.71          | Public Safety                                 | Project is needed to alleviate existing health or safety standard   | Project is needed to alleviate potential health or safety hazard                                    | Project would promote or maintain health and safety  | No health or safety impact associated with project   |
| 2.43          | Legal Mandates                                | Project is required by law, regulation, or mandate, but can wait for the proposed FY                            | Project is required by agreement with another jurisdiction  | Project would address anticipated mandates or other legal requirements   | Project benefits Gloucester only and is not externally required                                  |
| 2.29          | Protection of Capital                         | Project is critical to saving structural integrity of existing facility or extending life of the existing asset | Project will repair important systems   | Project will improve asset or defer future expenditure   | No existing asset involved   |
| 2.14          | Consistency with Comprehensive or Other Plans | Project is directly consistent with the County's Comprehensive Plan or other adopted plans and policies         | Project is somewhat consistent with County's Comprehensive Plan or other adopted plans and policies | Not applicable (Project is not addressed in the County's Comprehensive Plan or other adopted plans and policies) | Project is inconsistent with the County's Comprehensive Plan or other adopted plans and policies |
| 1.43          | Standard of Service                           | Project would make possible new services or projects  | Project would improve or provide a higher standard of service                                       | Project would maintain the current standard of service   | Could have negative impact on standard of service  |
| 1.71          | Population Served                             | Project would benefit all citizens or areas   | Project would benefit a large percentage (more than 50%) of citizens                                | Project would benefit some citizens (10%-50%)  | Project would benefit only a small percentage of citizens or a particular area (less than 10%)   |
| 2.14          | Public Support                                | Project has need and strong citizen support   | Project has been identified as a need and has moderate support                                      | Project has been identified as need but lacks support  | Project has not been identified by citizenry as a need   |
| 2.00          | Financing                                     | Project revenues will support project expenses  | Non-county revenues have been identified and applied for  | Potential for non-county revenues exist  | No financing arrangements currently exist  |
| 2.14          | Operating Budgets                             | Project will result in decreased operating costs or decreased debt service                                      | Project will have minimal or no operating, debt service, and maintenance costs                      | Project will have some additional operating/personnel additions or debt service payments                         | Project will require significant additions in operating/personnel costs or debt service payments |







# Scoring Scale

|            |  |
|------------|--|
| 9          | Number of criteria   |
| x <u>9</u> | Maximum score per criteria   |
| 81         | Maximum unweighted project score   |
| x <u>2</u> | Nominal weighting (avg. of 1 and 3)  |
| 162        | Maximum weighted project score for ranking purposes ( <u>denominator</u> )     |
| XX         | Actual project scores will be used as the <u>numerator</u> for project ranking |



# CA Quartile Approach

-  Top – Highest priority
-  Upper Mid– Slightly lower priority
-  Lower Mid – Moderate priority
-  Low – Lower priority

Note high level of correlation across top quartile scores between CA, project owner, CIP team, and Planning Commission

| Department  | Project Title   | Dept Quartile | CIPDT Quartile | Planning Commission Quartile | Average Quartile | CA Quartile2 |
|-------------|---|---------------|----------------|------------------------------|------------------|--------------|
| Radio O&M   | 911 Call Handling Equipment (CHE) (name change)                     | 4             | 4              | 4                            | 4                | 4            |
| Radio O&M   | Public Safety Radio Subscriber Upgrades                             | 4             | 4              | 4                            | 4                | 4            |
| PR&T        | Accessibility Improvements-Project Completion                       | 3             | 4              | 4                            | 4                | 4            |
| Schools     | School Bus Replacement Program (5 per year)                         | 3             | 3              | 4                            | 3                | 4            |
| Schools     | Gloucester High School Major Repairs (HVAC, Roof Repairs, & Others) | 4             | 4              | 4                            | 4                | 4            |
| Engineering | ADA Accessibility Improvements                                      | 3             | 4              | 4                            | 4                | 4            |
| Schools     | Roof Coating at Achilles and Botetourt                              | 2             | 3              | 4                            | 3                | 4            |
| Schools     | HVAC Replacement at Peasley & Bethel                                | 4             | 2              | 4                            | 3                | 4            |
| DSS         | Social Services Building Expansion                                  | 3             | 4              | 3                            | 3                | 4            |
| Schools     | Renovation of Gloucester High School                                | 4             | 4              | 4                            | 4                | 3            |



# Converting Scores to Ranking

Example: 911 Call Answering Equipment Upgrade

|              |   |
|--------------|---|
| 143.9        | Actual project score ( <u>numerator</u> )     |
| / <u>162</u> | Maximum weighted score ( <u>denominator</u> ) |
| 0.89         | Raw ranking (89% of maximum score)            |
| x <u>10</u>  | Maximum ranking scale value (1 to 10)         |
| 8.9          | Final project ranking on a 1 to 10 scale      |

Note: CA Recommendation accounts for, but does not strictly follow project rankings



# Funding Options

- Potential CIP Funding Sources (CIP Manual p.13)
  - Facilities Maintenance Repair & Replacement Fund (FMRR) – non-CIP items only
  - Unassigned Fund Balance
  - Grants, donations
  - Debt (bonds, bond anticipation notes (BANs), etc.)
  - Cash proffers (used only for capacity enhancements)
- Potential CIP Funding Approach
  - Unassigned Fund Balance, Committed Fund Balances, grants, and donations for non-bondable projects
  - BANs or cash float to start bondable projects pre-bond issuance
  - Bond financing with debt service payable in FY21 for major projects
  - Cash proffer balance for appropriate projects



# Projected Fund Balance Capacity

- End of FY 18 / beginning of FY19 Unassigned Fund Balance Estimate:
  - \$17.6M (excl. FY18 YE results)
- Fund Balance Policy (14-16%) target range:
  - \$14.4M - \$16.5M
- Unassigned Fund Balance available for use:
  - \$1.1M - \$3.2M (\$2.15M midpoint)
- CA recommended target
  - \$2.6M Unassigned Fund Balance to support FY19 PayGo CIP



# Pay-Go / Cash Project Plan

| Department  | Project Title   | CA Quartile | Schools 1-9 Ranking | Dept Dir Wtd (/10) Ranking | CIP Team Wtd (/10) Ranking | Plan Com Wtd (/10) Ranking | Average (/10) Ranking |
|-------------|---|-------------|---------------------|----------------------------|----------------------------|----------------------------|-----------------------|
| Radio O&M   | 911 Call Handling Equipment (CHE) (name change)                                   | Top         | N/A                 | 8.9                        | 8.9                        | 7.8                        | 8.5                   |
| PR&T        | Accessibility Improvements-Project Completion                                     | Top         | N/A                 | 6.7                        | 6.9                        | 6.1                        | 6.6                   |
| DSS         | Social Services Building Expansion  | Top         | N/A                 | 7.5                        | 7.5                        | 4.2                        | 6.4                   |
| Engineering | ADA Accessibility Improvements  | Top         | N/A                 | 6.3                        | 6.9                        | 5.4                        | 6.2                   |
| Schools     | HVAC Replacement at Peasley & Bethel  | Top         | 1                   | 8.0                        | 4.7                        | 5.3                        | 6                     |
| Schools     | School Bus Replacement Program (5 per year)                                       | Top         | 4                   | 6.7                        | 5.6                        | 5.8                        | 6                     |
| Schools     | Roof Coating at Achilles and Botetourt  | Top         | 8                   | 5.1                        | 5.1                        | 5.3                        | 5.1                   |
| Schools     | Lighting Replacement in All Schools except GHS and Page                           | Upper-Mid   | 2                   | 8.5                        | 6.4                        | 4.3                        | 6.4                   |
| PR&T        | Restrooms and Concessions-Woodville Park (New!)                                   | Upper-Mid   | N/A                 | 7.5                        | 6.7                        | 4.2                        | 6.1                   |
| Schools     | Playground Equipment Replacement at Botetourt and Achilles                        | Upper-Mid   | 6                   | 6.6                        | 5.2                        | 4.3                        | 5.4                   |
| PR&T        | Road Improvement-Ark Park   | Upper-Mid   | N/A                 | 6.8                        | 5.1                        | 3.9                        | 5.3                   |
| Comm Eng    | Cable Communications Program  | Upper-Mid   | N/A                 | 5.8                        | 5.0                        | 4.8                        | 5.2                   |
| Schools     | Bus Compound General Repairs  | Upper-Mid   | -                   | 7.6                        | 3.8                        | 4.0                        | 5.1                   |
| PR&T        | Playground-Woodville Park   | Upper-Mid   | N/A                 | 6.0                        | 5.1                        | 3.5                        | 4.9                   |
| DIT         | ERP Software (Replace Fin Plus, Community Plus, etc)                              | Upper-Mid   | N/A                 | 5.6                        | 3.9                        | 4.5                        | 4.7                   |
| PR&T        | Athletic Field Lighting (Woodville & Abingdon)                                    | Upper-Mid   | N/A                 | 5.6                        | 4.8                        | 3.4                        | 4.6                   |
| PR&T        | Irrigation System - Woodville Park  | Upper-Mid   | N/A                 | 4.6                        | 5.0                        | 2.8                        | 4.1                   |
| Engineering | Asphalt Paving & Overlay-Justice Dr & Law Enforcement Parking Lot                 | Upper-Mid   | N/A                 | 3.4                        | 3.4                        | 4.3                        | 3.7                   |
| PR&T        | Paving & Striping of Parking Lots-Variou (New!-Combining of previous submissions) | Lower-Mid   | N/A                 | 6.7                        | 4.6                        | 3.2                        | 4.9                   |
| PR&T        | Support Facilities & Equipment-Woodville (New!)                                   | Lower-Mid   | N/A                 | 5.7                        | 4.8                        | 3.1                        | 4.5                   |
| Engineering | Asphalt Paving & Overlay-2002 Courthouse Pking Lot                                | Lower-Mid   | N/A                 | 3.4                        | 3.4                        | 4.3                        | 3.7                   |



# Pay-Go / Cash Project Plan

| Department  | Project Title   | Total Cost | Year One<br>FY2019 | Year Two<br>FY2020 | Year Three<br>FY2021 | Year Four<br>FY2022 | Year Five<br>FY2023 | Year Six and<br>Beyond |
|-------------|---|------------|--------------------|--------------------|----------------------|---------------------|---------------------|------------------------|
| Radio O&M   | 911 Call Handling Equipment (CHE) (name change)                                   | 440,000    | 440,000            |                    |                      |                     |                     |                        |
| PR&T        | Accessibility Improvements-Project Completion                                     | 83,000     | 83,000             |                    |                      |                     |                     |                        |
| DSS         | Social Services Building Expansion  | 1,000,000  | 1,000,000          |                    |                      |                     |                     |                        |
| Engineering | ADA Accessibility Improvements  | 173,000    | 173,000            |                    |                      |                     |                     |                        |
| Schools     | HVAC Replacement at Peasley & Bethel  | 1,714,109  | 215,000            | 220,000            | 339,109              |                     | 940,000             |                        |
| Schools     | School Bus Replacement Program (5 per year)                                       | 2,542,812  | 478,950            | 493,319            | 508,118              | 523,362             | 539,063             |                        |
| Schools     | Roof Coating at Achilles and Botetourt  | 734,000    |                    |                    | 734,000              |                     |                     |                        |
| Schools     | Lighting Replacement in All Schools except GHS and Page                           | 1,386,701  | 266,417            | 415,702            | 292,306              | 412,276             |                     |                        |
| PR&T        | Restrooms and Concessions-Woodville Park (New!)                                   | 622,000    |                    | 622,000            |                      |                     |                     |                        |
| Schools     | Playground Equipment Replacement at Botetourt and Achilles                        | 737,653    |                    |                    | 124,479              | 179,834             | 216,670             | 216,670                |
| PR&T        | Road Improvement-Ark Park   | 127,000    |                    |                    |                      |                     | 127,000             |                        |
| Comm Eng    | Cable Communications Program  | 288,124    | 88,124             |                    |                      | 100,000             |                     | 100,000                |
| Schools     | Bus Compound General Repairs  | 162,506    | 0                  | 0                  | 162,506              | 0                   |                     |                        |
| PR&T        | Playground-Woodville Park   | 250,000    | 250,000            |                    |                      |                     |                     |                        |
| DIT         | ERP Software (Replace Fin Plus, Community Plus, etc)                              | 644,000    |                    |                    |                      |                     | 644,000             |                        |
| PR&T        | Athletic Field Lighting (Woodville & Abingdon)                                    | 1,128,000  |                    |                    | 340,000              | 339,000             |                     | 449,000                |
| PR&T        | Irrigation System - Woodville Park  | 82,173     |                    | 82,173             |                      |                     |                     |                        |
| Engineering | Asphalt Paving & Overlay-Justice Dr & Law Enforcement Parking Lot                 | 112,000    |                    | 112,000            |                      |                     |                     |                        |
| PR&T        | Paving & Striping of Parking Lots-Variou (New!-Combining of previous submissions) | 1,433,000  |                    | 312,000            | 371,000              | 213,000             | 285,000             | 252,000                |
| PR&T        | Support Facilities & Equipment-Woodville (New!)                                   | 318,000    |                    | 318,000            |                      |                     |                     | 0                      |
| Engineering | Asphalt Paving & Overlay-2002 Courthouse Pking Lot                                | 146,000    |                    |                    |                      | 146,000             |                     |                        |





# Projected Debt Capacity

## Tax Supported Debt Service

| FY    | Principal  | Interest   | Total      | 10-yr Payout |
|-------|------------|------------|------------|--------------|
| Total | 40,336,233 | 13,422,928 | 53,759,161 |              |
| 2018  | 4,097,070  | 1,604,458  | 5,701,528  | 73.8%        |
| 2019  | 3,053,318  | 1,431,846  | 4,485,164  | 76.9%        |
| 2020  | 2,922,931  | 1,319,847  | 4,242,779  | 80.4%        |
| 2021  | 3,017,217  | 1,210,257  | 4,227,474  | 83.5%        |
| 2022  | 2,941,853  | 1,094,219  | 4,036,072  | 87.4%        |
| 2023  | 3,013,258  | 990,546    | 4,003,804  | 90.1%        |

\$1.22M  
Debt Service  
"Cliff"

- As part of the FY2017 Budget and CIP adoption, the Board chose to "retain the FY19 cliff"
- Simultaneous \$430K reduction in General Fund supported Enterprise debt service
- \$1.65M Total debt service reduction = \$23M total project capacity at current debt service funding levels
  - About \$71K per million financed, assuming 25 year term at 5% (Planning Interest Rate)
  - No operating reserve to fund future PayGo, debt service, RE Tax ↓, and/or other operating needs
- \$17M proposed borrowing would consume \$1.21M of the \$1.65M total debt service reduction
  - About \$440K operating reserve to fund future PayGo, debt service, RE Tax ↓, and/or other operating needs
- \$17M proposed borrowing could otherwise be funded via \$0.03 increase to the RE Tax rate (FY21)
  - Full \$1.65M operating reserve to fund future PayGo, debt service, RE Tax ↓, and/or other operating needs

# Not Contemplated in 5yr Plan

| Department  | Project Title  | CA Quartile | Schools 1-9 Ranking | Dept Dir Wtd (/10) Ranking | CIP Team Wtd (/10) Ranking | Plan Com Wtd (/10) Ranking | Average Ranking |
|-------------|--|-------------|---------------------|----------------------------|----------------------------|----------------------------|-----------------|
| Schools     | Renovation of Gloucester High School                                   | Upper-Mid   | 1                   | 9.1                        | 6.2                        | 5.2                        | 6.9             |
| Schools     | Bathroom Renovations at Achilles, Botetourt, and Petsworth             | Upper-Mid   | 3                   | 7.1                        | 5.0                        | 3.9                        | 5.3             |
| Schools     | Bus Compound General Repairs   | Upper-Mid   | -                   | 7.6                        | 3.8                        | 4.0                        | 5.1             |
| Schools     | Baseball Field - Page (New!)   | Upper-Mid   | 5                   | 7.2                        | 3.3                        | 3.4                        | 4.6             |
| Schools     | Storage Facility-Division Wide (New!)                                  | Upper-Mid   | 9                   | 6.5                        | 2.4                        | 3.8                        | 4.2             |
| Engineering | County Garage Stop Gap Repairs (New!)                                  | Lower-Mid   | N/A                 | 4.1                        | 4.1                        | 3.5                        | 3.9             |
| Animal Con. | Animal Control Office at Shelter Location                              | Lower-Mid   | N/A                 | 4.5                        | 3.3                        | 3.5                        | 3.8             |
| Schools     | Irrigation and Wells for fields at Bethel/Peasley and for Well at Page | Bottom      | 10                  | 5.5                        | 4.0                        | 3.4                        | 4.3             |
| PR&T        | Community Center   | Bottom      | N/A                 | 5.4                        | 4.4                        | 2.9                        | 4.2             |
| PR&T        | New Lodge-Beaverdam Park   | Bottom      | N/A                 | 4.2                        | 2.5                        | 3.3                        | 3.3             |
| Schools     | Locker Replacement/Alternatives at Peasley Middle School               | Bottom      | 11                  | 3.5                        | 3.2                        | 3.1                        | 3.2             |

Also not contemplated: County backing of EDA land purchase for economic development initiatives;  
Funding for County sponsored broadband expansion





# Not Contemplated in 5yr Plan

| Department  | Project Title  | Total Cost | Year One<br>FY2019 | Year Two<br>FY2020 | Year Three<br>FY2021 | Year Four<br>FY2022 | Year Five<br>FY2023 | Year Six and<br>Beyond |
|-------------|--|------------|--------------------|--------------------|----------------------|---------------------|---------------------|------------------------|
| Schools     | Renovation of Gloucester High School                                   | 42,350,000 |                    | 42,350,000         |                      |                     |                     |                        |
| Schools     | Bathroom Renovations at Achilles, Botetourt, and Petsworth             | 105,000    | 105,000            |                    |                      |                     |                     | Placeholder            |
| Schools     | Bus Compound General Repairs   | 157,300    | 0                  | 130,000            | 0                    | 27,300              |                     |                        |
| Schools     | Baseball Field - Page (New!)   | 197,200    |                    | 197,200            |                      |                     |                     |                        |
| Schools     | Storage Facility-Division Wide (New!)                                  | 63,000     |                    | 63,000             |                      |                     |                     |                        |
| Engineering | County Garage Stop Gap Repairs (New!)                                  | 68,000     |                    |                    | 68,000               |                     |                     |                        |
| Animal Con. | Animal Control Office at Shelter Location                              | 440,000    | 440,000            |                    |                      |                     |                     |                        |
| Schools     | Irrigation and Wells for fields at Bethel/Peasley and for Well at Page | 240,000    |                    | 120,000            | 120,000              |                     |                     |                        |
| PR&T        | Community Center   | 17,802,000 |                    |                    |                      |                     | 1,133,000           | 16,669,000             |
| PR&T        | New Lodge-Beaverdam Park   | 606,000    |                    |                    |                      |                     | 606,000             |                        |
| Schools     | Locker Replacement/Alternatives at Peasley Middle School               |            |                    |                    |                      | 158,000             |                     |                        |

Also not contemplated: County backing of EDA land purchase for economic development initiatives;  
Funding for County sponsored broadband expansion



# FY19 CIP Summary (Excl. Utilities)

| Project Title  | Year One<br>FY2019 | Funding             |
|--|--------------------|---------------------|
| 911 Call Handling Equipment (CHE) (name change)                              | 440,000            | Paygo/Grant         |
| Accessibility Improvements-Project Completion                                | 83,000             | Paygo               |
| Social Services Building Expansion   | 1,000,000          | Paygo               |
| ADA Accessibility Improvements   | 173,000            | Paygo               |
| HVAC Replacement at Peasley & Bethel   | 215,000            | Paygo               |
| School Bus Replacement Program (5 per year)                                  | 478,950            | Paygo               |
| Lighting Replacement in All Schools except GHS and Page                      | 266,417            | Paygo               |
| Cable Communications Program   | 88,124             | Paygo/<br>Committed |
| Playground-Woodville Park  | 250,000            | Paygo/Grant         |
| <b>Total FY 2019 Non-Enterprise CIP (Excluding Prior Year Carryforwards)</b> | <b>2,994,491</b>   |                     |



# Utilities – Enterprise Funded

| Department | Project Title  | CA Quartile | Schools 1-9 Ranking | Dept Dir Wtd (/10) Ranking | CIP Team Wtd (/10) Ranking | Plan Com Wtd (/10) Ranking | Average Ranking |
|------------|--|-------------|---------------------|----------------------------|----------------------------|----------------------------|-----------------|
| Utilities  | Replace Reverse Osmosis Membranes Ph2                  | N/A         | N/A                 | 9.6                        | 9.5                        | 6.0                        | 8.4             |
| Utilities  | Rehab/Repair PS #11 (Courthouse North) Phase II        | N/A         | N/A                 | 8.8                        | 9.5                        | 5.9                        | 8.1             |
| Utilities  | Rehab/Repair PS #13 (Courthouse South) Phase II (NEW!) | N/A         | N/A                 | 8.3                        | 9.5                        | 5.9                        | 7.9             |
| Utilities  | Rebuild PS #11 (Courthouse North)                      | N/A         | N/A                 | 9.1                        | 8.7                        | 6.0                        | 7.9             |
| Utilities  | Rebuild PS #12 Summerville                             | N/A         | N/A                 | 9.1                        | 8.7                        | 5.7                        | 7.8             |
| Utilities  | Rebuild PS #13 (Courthouse South)                      | N/A         | N/A                 | 8.8                        | 8.7                        | 5.8                        | 7.8             |
| Utilities  | Replace Anthracite Filter Media at WTP (New!)          | N/A         | N/A                 | 8.0                        | 8.5                        | 5.8                        | 7.4             |
| Utilities  | Kerns Avenue Utility Improvements (New!)               | N/A         | N/A                 | 9.4                        | 6.6                        | 6.0                        | 7.3             |
| Utilities  | Demolish Radial Well Facility (New!)                   | N/A         | N/A                 | 8.3                        | 6.5                        | 5.1                        | 6.6             |
| Utilities  | Radio-Read Meter Conversion Ph 1 & 2 (New!)            | N/A         | N/A                 | 8.8                        | 6.4                        | 4.1                        | 6.4             |
| Utilities  | Water Treatment Plant Roof Replacement                 | N/A         | N/A                 | 7.6                        | 6.1                        | 5.1                        | 6.3             |
| Utilities  | Water Treatment Plant Façade Repairs                   | N/A         | N/A                 | 5.8                        | 7.0                        | 4.9                        | 5.9             |
| Utilities  | Utility Yard   | N/A         | N/A                 | 6.4                        | 6.3                        | 3.5                        | 5.4             |



# Utilities – Enterprise Funded

| Department | Project Title  | Total Cost | Year One<br>FY2019 | Year Two<br>FY2020 | Year Three<br>FY2021 | Year Four<br>FY2022 | Year Five<br>FY2023 | Year Six and<br>Beyond |
|------------|--|------------|--------------------|--------------------|----------------------|---------------------|---------------------|------------------------|
| Utilities  | Replace Reverse Osmosis Membranes Ph2                  | 100,000    |                    | 100,000            |                      |                     |                     |                        |
| Utilities  | Rehab/Repair PS #11 (Courthouse North) Phase II        | 1,100,000  | 200,000            | 250,000            | 250,000              | 250,000             | 150,000             |                        |
| Utilities  | Rehab/Repair PS #13 (Courthouse South) Phase II (NEW!) | 850,000    |                    |                    | 120,000              | 180,000             | 180,000             | 370,000                |
| Utilities  | Rebuild PS #11 (Courthouse North)                      | 700,000    |                    |                    |                      |                     | 200,000             | 500,000                |
| Utilities  | Rebuild PS #12 Summerville                             | 600,000    |                    |                    |                      |                     |                     | 600,000                |
| Utilities  | Rebuild PS #13 (Courthouse South)                      | 1,200,000  |                    |                    |                      |                     |                     | 1,200,000              |
| Utilities  | Replace Anthracite Filter Media at WTP (New!)          | 50,000     | 50,000             |                    |                      |                     |                     |                        |
| Utilities  | Kerns Avenue Utility Improvements (New!)               | 140,000    |                    |                    | 55,000               | 85,000              |                     |                        |
| Utilities  | Demolish Radial Well Facility (New!)                   | 65,000     |                    | 65,000             |                      |                     |                     |                        |
| Utilities  | Radio-Read Meter Conversion Ph 1 & 2 (New!)            | 200,000    | 100,000            | 100,000            |                      |                     |                     |                        |
| Utilities  | Water Treatment Plant Roof Replacement                 | 75,000     | 75,000             |                    |                      |                     |                     |                        |
| Utilities  | Water Treatment Plant Façade Repairs                   | 85,000     | 85,000             |                    |                      |                     |                     |                        |
| Utilities  | Utility Yard   | 1,500,000  |                    |                    |                      |                     |                     | 1,500,000              |



# FY19-23 CIP Timeline

|          |                                       |
|----------|---------------------------------------|
| Aug/Sept | Project Submission Development        |
| Sept/Oct | CIP Pre-Draft Development             |
| Oct 19   | Pre-Draft Docs to Planning Commission |
| Dec 7    | Planning Commission CIP Response      |
| Dec/Jan  | CIP Draft Development                 |
| Jan 16   | CA CIP Draft Recommendation to BOS    |
| Feb 6    | CIP Public Hearing (proposed)         |
| March 5  | CIP Final Recommendation to BOS       |





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